

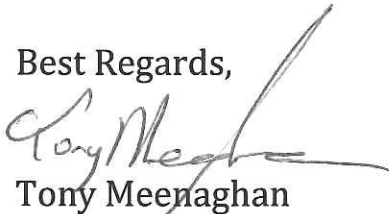
Dear Rob,

Ref: 164 Lexington Rd.

Thank you for your note dated December 29, 2016 pertaining to potential housing development at the above referenced address. EMD Serono is happy to support and encourage new housing developments in the Billerica area as it plays a vital part in sustaining and supporting future growth for existing companies and attracting new companies.

Please let me know if we can offer any other assistance in this matter. Good luck with your proposal.

Best Regards,



Tony Meenaghan

Senior Director

Facilities Mgmt and Engineering,
Environmental Health & Safety

